

Identify the most acute symptom slowing your team down and route to the appropriate module and first-aid artifacts.

If you are unsure where to begin, identify the most acute symptom below. Navigate to the recommended module and apply the first-aid artifact immediately.

Discovery stalls.

Teams debate opinions, problem statements are vague, rework is frequent. Start with Module II, the Core Loop. First-aid artifacts: Problem Framing Canvas (A1) and Experiment Card (A2).

Decisions stall.

Approvals take weeks, meetings repeat without resolution, criteria are unclear. Start with Module III, the Enabling Systems. First-aid artifacts: Decision Brief (A3) and Go/No-Go Gate (A9).

Adoption stalls.

Pilots succeed technically but fail to scale; users resist the change. Start with Module IV, Scaling and Leading. First-aid artifact: Minimum Viable Adoption Plan (A12).

Truth is unsafe.

Bad news is hidden; metrics look green outside but red underneath. Start with chapter 8, Building for Learning. First-aid artifact: Team Charter Canvas (A4).

The portfolio is overloaded.

Too many initiatives compete; zombie projects persist. Start with Module III, the Enabling Systems. First-aid artifact: Portfolio View (A6).

Your Selection**Most acute symptom observed**

Describe what you are seeing in your team's own words.

Module to start with**First-aid artifact(s) to apply****Owner****Date**